

6) Finally, we may need additional resources to support ESA Consultation Requirements involving the actual detailing of specialists from other DOI Bureau, and potentially NOAA/NMFS, Alaska Offices. This would, of course, necessitate calls between Assistant Secretaries; or, higher

We will be monitoring the situation constantly to see just how far beyond #4 we really need to go to pull this off. We are not taking this lightly, but we would much rather be accused of crying wolf than panicking at the very last minute.

I have not include Renee or Bill on this email; I wanted you to see it first. However, you are free to, in essence, pull the trigger and forward it to them since it involves their folks.

Thanks,

jjk

On Wed, Sep 3, 2014 at 11:44 AM, Kendall, James <james.kendall@boem.gov> wrote:

Walter,

No call today; I know everyone is busy.

However, mtg with my team yesterday AND just now, we have a strategy. I'll be sending it to you COB today.

You will see that it is very strategic; using local resources first; and then an early alert as to who, and when, we would need others.

Folks are breathing a little easier knowing that that we now have a plan for when it **really, really heats up**.

jjk

----- Forwarded message -----

From: **Kendall, James** <james.kendall@boem.gov>

Date: Sat, Aug 30, 2014 at 9:02 PM

Subject: Update, and a pending call.

To: Walter Cruickshank <Walter.Cruickshank@boem.gov>

Hi Walter,

Yes, its Saturday night and I'm in the office.....but I'm not alone, others are here as well.

Thought I would drop you a quick note regarding 3 items:

1) The visit when very, very well with Janice Schneider. Sharon and Lisa briefed her Monday AM and I was on the flight with her to the Slope/Prudoe bay/TAPS; everything went according to plan. One thing that did catch our attention was her direct interest in the day-to-day "details" of the schedule for getting the SEIS for 193 out the door; Sharon and Lisa had to walk her through the entire list of 52 steps. She was MOST surprised and on the BLM plane Thursday expressed her view (repeatedly) to me of just how absolutely difficult this was, almost bordering on impossible.....and that it was obvious that there is absolutely NO WIGGLE room. She demonstrate quite an understanding of the process and each and every step.

2) As for our schedule, we are at Step 23. Aug 31. Delivery of Combined Probabilities; Step 24. Sept 2-16 Analyze Oil Spill Modeling Information; etc. etc. As of this time, we are on schedule; but it is not easy. Folks are exhausted, blurry eyed, working long hours -- there are a number of folks on the floor with me as I type this. Emotions are running high but my management team and I are constantly monitoring the situation and we all feel that the Draft WILL make it to the printer September 28. I would like to say that there will be a little breathing space between then and the start of the Public Hearings, G2G, etc. but we also realize that we need to tend (unofficially) to the Shell EP that arrived this past Thursday and all over the news

FYI we just had ANOTHER Biologist announce that they WILL BE retiring by the end of September.... :-/ OUCH!!!

3) I will be calling to set up a call with you this coming Wednesday. I caucused with my Management Team on Friday, and while we will make the Draft, there is a general concern regarding the Preparation of the Final. **November 18th through December 19** is the window for reviewing transcripts from the public hearing & G2G, responding to comments, and preparing the Final document. Given the fact that folks will now have run a marathon at a sprinters pace for some months now, we are working out a strategy for crossing the finish line on time and what are the resources needed to do it. We have a number of ideas and folks are mulling over it this weekend; we will be meeting Tuesday morning to make sure we all agree with one of the proposed options. I'm alerting you prior to the Wednesday call so you are not surprised by the "potential" request to have a small number (3-4) HQ/Herndon SME's detailed to AK. Yesterday it was pretty much agreed that given the accelerated schedule, the 4 hour time difference, and the narrow window, teleconferences cannot take the place of face-to-face, in person collaboration. The folks we "may" suggest will be ones we feel can hit the ground running and are known for their collaborative skills. Again, FYI, we have not yet selected our preferred strategy, but I wanted to alert you early just in case.

Cheers,

jjk

Dr. James (Jim) Kendall
Regional Director
Alaska OCS Region
Bureau of Ocean Energy Management
3801 Centerpoint Drive, Suite 500
Anchorage, AK 99503-5823
907-334-5200
james.kendall@boem.gov



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Dr. James (Jim) Kendall
Regional Director
Alaska OCS Region
Bureau of Ocean Energy Management
3801 Centerpoint Drive, Suite 500
Anchorage, AK 99503-5823
907-334-5200
james.kendall@boem.gov