

Form 990

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements.

A For the 2011 calendar year, or tax year beginning JUL 1, 2011 and ending JUN 30, 2012

B Check if applicable: C Name of organization National Audubon Society, Inc. D Employer identification number 13-1624102 E Telephone number (212) 979-3172 G Gross receipts \$ 112,770,194. H(a) Is this a group return for affiliates? H(b) Are all affiliates included? I Tax-exempt status: J Website: K Form of organization: L Year of formation: M State of legal domicile: NY

Part I Summary

Table with columns for Activities & Governance, Revenue, Expenses, and Net Assets or Fund Balances. Rows include mission statement, member counts, revenue breakdown, and asset/liability totals.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete.

Signature of officer: Mary Beth Henson, CFO. Preparer: Garrett M. Higgins, O'CONNOR DAVIES, LLP. Date: 03/22/13. PTIN: P00543209.

May the IRS discuss this return with the preparer shown above? (see instructions) [X] Yes [] No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III [X]

1 Briefly describe the organization's mission: National Audubon Society, Inc. ("Audubon" or the "Organization") was incorporated in 1905. Audubon's mission is to conserve and restore natural ecosystems, focusing on birds and other wildlife, for the benefit of humanity and the earth's biological diversity. (See Sch. O)

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 50,957,251. including grants of \$ 3,476,343.) (Revenue \$ 7,465,397.) See Schedule O - Field Conservation

4b (Code:) (Expenses \$ 22,891,011. including grants of \$ 1,804,047.) (Revenue \$ 1,096,029.) See Schedule O - National Conservation

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 73,848,262.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	X	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	X	
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	X	
9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	X	
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	X	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	X	
c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	X	
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI, XII, and XIII</i>	X	
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional</i>		X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	X	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Parts II and IV</i>	X	
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>	X	
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	X	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		

Part IV Checklist of Required Schedules (continued)

	Yes	No
21 Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	X	
22 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	X	
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25</i>		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
b A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	X	
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	X	
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>		X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i>	X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	X	
b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	X	

Note. All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		
	1a 440		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
	1b 0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?		
	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		
	2a 1059		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	X	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	X	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	X	
b	If "Yes," enter the name of the foreign country: Canada See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7 Organizations that may receive deductible contributions under section 170(c).			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	X	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	X	
d	If "Yes," indicate the number of Forms 8282 filed during the year		
	7d 1		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	X	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?		
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the organization make any taxable distributions under section 4966?		
b	Did the organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12	10a	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	
11	Section 501(c)(12) organizations. Enter:		
a	Gross income from members or shareholders	11a	
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	13a	
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b	
c	Enter the amount of reserves on hand	13c	
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI [X]

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a (28), 1b (28), 2, 3, 4, 5, 6, 7a, 7b, 8a, 8b, 9.

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a, 10b, 11a, 11b, 12a, 12b, 12c, 13, 14, 15a, 15b, 16a, 16b.

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed See Schedule O
18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection.
19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: Mary Beth Henson, VP & CFO - 212-979-3162, 225 Varick Street, 7th Floor, New York, NY 10014

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) Margot Ernst Secretary	8.00	X		X				0.	0.	0.
(2) David B. Hartwell Treasurer	8.00	X		X				0.	0.	0.
(3) Allen J. Model Vice Chair	8.00	X		X				0.	0.	0.
(4) Alan Wilson Vice Chair	8.00	X		X				0.	0.	0.
(5) B. Holt Thrasher Chair	8.00	X		X				0.	0.	0.
(6) Lloyd Semple Vice Chair	8.00	X		X				0.	0.	0.
(7) Leigh Altadonna Director	8.00	X						0.	0.	0.
(8) Jon Anda Director	8.00	X						0.	0.	0.
(9) Peter Cannon Jr. Director	8.00	X						0.	0.	0.
(10) Caroline C. Coe Term ended January 2012	8.00	X						0.	0.	0.
(11) Mary McDermott Cook Director	8.00	X						0.	0.	0.
(12) Alan Dolan Director	8.00	X						0.	0.	0.
(13) Joseph Ellis Director	8.00	X						0.	0.	0.
(14) David B. Ford Director	8.00	X						0.	0.	0.
(15) Joy Hester Director	8.00	X						0.	0.	0.
(16) Jane Kerin Moffat Director	8.00	X						0.	0.	0.
(17) Peggy Montano Director	8.00	X						0.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) Jess Morton Director	8.00	X						0.	0.	0.
(19) Kristi Patterson Director	8.00	X						0.	0.	0.
(20) Terry Root Director	8.00	X						0.	0.	0.
(21) C. Sidamon-Eristoff Term ended December 2011	8.00	X						0.	0.	0.
(22) Alexander Zagoreos Director	8.00	X						0.	0.	0.
(23) Victor D. Vidales III Director	8.00	X						0.	0.	0.
(24) Douglas Varley Director	8.00	X						0.	0.	0.
(25) Michael Stolper Director	8.00	X						0.	0.	0.
(26) Marina Skumanich Director	8.00	X						0.	0.	0.
1b Sub-total								0.	0.	0.
c Total from continuation sheets to Part VII, Section A								7,091,160.	0.	1,336,883.
d Total (add lines 1b and 1c)								7,091,160.	0.	1,336,883.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **58**

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	X	
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
WC National Mailing Corporation, 4400 Marketing Place, Groveport, OH 43125-9573	Mailing services	1,406,559.
Tegrus Construction Company, Inc 1395 N. Highway 67, Cedar Hill, TX 75104	Construction	1,298,114.
Palm Coast Data LLC, 3787 Solutions Center, Chicago, IL 60677-3007	Membership processing	1,224,004.
Womble Carlyle Sandridge & Rice P.O. Box 601879, Charlotte, NC 28260-1879	Legal services	984,983.
Production Management Group Ltd., 7160 Columbia Gateway Drive, Columbia, MD 21046	Mailing services	927,518.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **38**

See Part VII, Section A Continuation sheets

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) Carol Schilling Term ended January 2012	8.00	X					0.	0.	0.	
(28) Frank Gill Director	8.00	X					0.	0.	0.	
(29) Hector E. Morales Jr. Director	8.00	X					0.	0.	0.	
(30) David Roux Director	8.00	X					0.	0.	0.	
(31) Hugh Simmons Director	8.00	X					0.	0.	0.	
(32) David Yarnold President & CEO	40.00			X			460,489.	0.	48,087.	
(33) Thomas Baptist VP and State Director	40.00			X			131,095.	0.	35,557.	
(34) John Beavers VP, International Alliance	40.00			X			63,935.	0.	8,587.	
(35) Robert Benson VP and Executive Director	40.00			X			98,273.	0.	25,918.	
(36) Jacquelyn Bonomo VP and Executive Director	40.00			X			125,606.	0.	24,176.	
(37) Judy Braus VP Centers & Edu. through 11/2011	40.00			X			287,842.	0.	28,924.	
(38) Anne Brown VP, Strategic Gifts	40.00			X			108,578.	0.	29,699.	
(39) Norman Brunswig VP and Executive Director	40.00			X			113,384.	0.	27,640.	
(40) Albert Caccese VP and Executive Director	40.00			X			130,625.	0.	19,447.	
(41) Christopher J. Canfield VP, Gulf Coast Conservation MS Flywa	40.00			X			121,639.	0.	28,392.	
(42) Graham Chisholm VP & Executive Dir. through 11/2011	40.00			X			213,682.	0.	36,731.	
(43) Les Corey VP CDO	40.00			X			223,392.	0.	38,862.	
(44) Michael Daulton VP of Governmental Relations	40.00			X			127,832.	0.	19,422.	
(45) Joseph DeMarco VP for Human Resources	40.00			X			181,652.	0.	24,722.	
(46) Patricia Douglas VP and Assistant Secretary	40.00			X			147,713.	0.	37,805.	
Total to Part VII, Section A, line 1c										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(47) Eric Draper VP and State Director	40.00			X			136,903.	0.	23,933.	
(48) Ellen Fennell VP and Executive Director	40.00			X			80,819.	0.	23,227.	
(49) Jessica Green VP, Engagement	40.00			X			61,825.	0.	1,621.	
(50) Jan Hesbon VP, Gift Planning	40.00			X			70,351.	0.	12,769.	
(51) Paul Kemp VP Gulf Coast Initiative	40.00			X			96,456.	0.	31,972.	
(52) Stephen W. Kress VP Bird Conservation	40.00			X			77,482.	0.	28,526.	
(53) Phil Lambert Chief Information Officer	40.00			X			278,940.	0.	22,873.	
(54) Marian Langan VP Audubon Nebraska State Director	40.00			X			71,389.	0.	16,971.	
(55) Gary Langham VP and Chief Scientist	40.00			X			133,487.	0.	33,633.	
(56) Margaret Olsen VP and Chief Conservation Officer	40.00			X			198,459.	0.	31,848.	
(57) Glenn Olson Vice President	40.00			X			236,034.	0.	38,168.	
(58) Douglas Parker VP and Executive Director	40.00			X			88,237.	0.	30,402.	
(59) Mark Peterson VP and Executive Director	40.00			X			91,617.	0.	29,750.	
(60) William Pierson VP, Lower Mississippi Flyway	40.00			X			94,260.	0.	30,788.	
(61) Sarah Porter VP and Executive Director	40.00			X			73,374.	0.	28,827.	
(62) Monique M. Quinn VP and Assistant Secretary	40.00			X			194,715.	0.	42,053.	
(63) Tess Present VP Conservation Planning	40.00			X			131,496.	0.	19,298.	
(64) Tony Robyn VP, Upper Mississippi Flyway	40.00			X			106,115.	0.	32,630.	
(65) Brian Rutledge VP and Executive Director	40.00			X			118,649.	0.	28,623.	
(66) Lorraine Sciarra VP and Assistant Secretary	40.00			X			114,997.	0.	5,577.	
Total to Part VII, Section A, line 1c										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(67) Marc Scollo VP Fin. Mgt. Field Solutions	40.00			X				148,764.	0.	36,769.
(68) David A. Seideman VP and Editor-in-Chief	40.00			X				141,270.	0.	37,210.
(69) Heather Starck VP and Executive Director	40.00			X				98,076.	0.	24,706.
(70) Karyn Stockdale VP and Executive Director	40.00			X				83,198.	0.	29,723.
(71) Lynn Tennefoss VP, State Programs and Chapter Servi	40.00			X				108,559.	0.	22,564.
(72) Genevieve Thompson VP and State Director	40.00			X				70,964.	0.	8,749.
(73) Philip Wallis VP and Executive Director	40.00			X				102,395.	0.	15,087.
(74) Nils Warnock VP and Executive Director	40.00			X				92,952.	0.	31,119.
(75) Susan Lunden Acting CFO	40.00				X			156,566.	0.	22,999.
(76) Gregory Licciardi Publisher	40.00				X			180,457.	0.	37,156.
(77) Andrew Roos Director of Database Services	40.00					X		146,258.	0.	27,006.
(78) Kevin Fisher Design Director	40.00					X		144,094.	0.	20,608.
(79) Lindsay Maurer Dir. Development & Membership Operat	40.00					X		136,344.	0.	30,569.
(80) Edward Whitaker Managing Director Marketing & Publis	40.00					X		134,670.	0.	27,285.
(81) Daniel Taylor Dir. of Policy & Government Relation	40.00					X		125,666.	0.	17,875.
(82) John Flicker Former President & CEO	0.00						X	229,585.	0.	0.
Total to Part VII, Section A, line 1c								7,091,160.	1,	336,883.

Part VIII Statement of Revenue

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c	1550997.				
	d Related organizations	1d					
	e Government grants (contributions)	1e	7498244.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	58,389,766.				
	g Noncash contributions included in lines 1a-1f: \$		1,897,008.				
	h Total. Add lines 1a-1f		67,439,007.				
	Program Service Revenue	2 a Mitigation Revenue	Business Code 900099	2829071.	2829071.		
b Tuition Income		900099	2356052.	2356052.			
c Admissions		900099	1081899.	1081899.			
d Contractual Revenue		900099	744,705.	744,705.			
e Christmas Bird Count		900099	213,184.	213,184.			
f All other program service revenue		900099	310,861.	310,861.			
g Total. Add lines 2a-2f			7535772.				
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		7222092.		27,687.	7,194,405.	
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties		1045006.			1,045,006.	
	6 a Gross rents	(i) Real	978363.				
		(ii) Personal					
		b Less: rental expenses	0.				
		c Rental income or (loss)	978363.				
	d Net rental income or (loss)		978,363.			978,363.	
	7 a Gross amount from sales of assets other than inventory	(i) Securities	17,558,696.				
		(ii) Other	5,290,997.				
		b Less: cost or other basis and sales expenses	12,871,154.	2,440,402.			
		c Gain or (loss)	4,687,542.	2,850,595.			
	d Net gain or (loss)		7538137.			7,538,137.	
	8 a Gross income from fundraising events (not including \$ 1,550,997. of contributions reported on line 1c). See Part IV, line 18	a	424488.				
		b Less: direct expenses	583813.				
c Net income or (loss) from fundraising events			-159,325.			-159,325.	
9 a Gross income from gaming activities. See Part IV, line 19	a	5,315.					
	b Less: direct expenses	0.					
	c Net income or (loss) from gaming activities		5,315.			5,315.	
10 a Gross sales of inventory, less returns and allowances	a	1,693,596.					
	b Less: cost of goods sold	667942.					
	c Net income or (loss) from sales of inventory		1025654.	1025654.			
Miscellaneous Revenue		Business Code					
11 a Advertising		541810	2217133.		2,217,133.		
	b Uncollectible Mgmt Fee	900099	563,259.			563,259.	
	c List Rental	533110	470,067.			470,067.	
	d All other revenue	900099	326,403.		54,730.	271,673.	
	e Total. Add lines 11a-11d		3576862.				
12 Total revenue. See instructions.		96,206,883.	8561426.	2,299,550.	17,906,900.		

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Check if Schedule O contains a response to any question in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the United States. See Part IV, line 21	5,103,552.	5,103,552.		
2 Grants and other assistance to individuals in the United States. See Part IV, line 22	22,978.	22,978.		
3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16	159,546.	159,546.		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	8,111,716.	5,227,812.	2,184,012.	699,892.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	3,078.		3,078.	
7 Other salaries and wages	29,519,324.	26,055,245.	306,876.	3,157,203.
8 Pension plan accruals and contributions (include section 401(k) and section 403(b) employer contributions)	1,613,213.	1,391,402.	42,653.	179,158.
9 Other employee benefits	4,161,366.	3,552,877.	106,184.	502,305.
10 Payroll taxes	3,110,370.	2,599,574.	217,494.	293,302.
11 Fees for services (non-employees):				
a Management				
b Legal	217,060.	140,386.	70,548.	6,126.
c Accounting	129,638.	16,288.	113,350.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17	879,277.			879,277.
f Investment management fees	432,684.		431,505.	1,179.
g Other	6,087,058.	5,621,229.	73,630.	392,199.
12 Advertising and promotion	152,358.	92,591.	95.	59,672.
13 Office expenses	11,599,284.	9,086,860.	218,332.	2,294,092.
14 Information technology	397,365.	186,107.	200,374.	10,884.
15 Royalties	377,310.	377,310.		
16 Occupancy	4,384,534.	3,568,892.	587,748.	227,894.
17 Travel	2,197,272.	1,874,591.	84,046.	238,635.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	731,264.	441,226.	72,429.	217,609.
20 Interest	29.	29.		
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	3,068,712.	2,847,186.	178,879.	42,647.
23 Insurance	784,477.	716,745.	25,249.	42,483.
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a Maintenance & Equipment	2,295,280.	2,242,972.	14,395.	37,913.
b Membership Fulfillment	1,455,189.	829,219.	233,509.	392,461.
c Service Bureaus	929,024.	789,488.	46,494.	93,042.
d Commissions	465,848.	413,162.		52,686.
e All other expenses	759,696.	490,995.	51,332.	217,369.
25 Total functional expenses. Add lines 1 through 24e	89,148,502.	73,848,262.	5,262,212.	10,038,028.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input checked="" type="checkbox"/> if following SOP 98-2 (ASC 958-720)	8,286,000.	4,658,000.	0.	3,628,000.

Part X Balance Sheet

		(A)		(B)	
		Beginning of year		End of year	
Assets	1 Cash - non-interest-bearing	2,235,286.	1	25,947,663.	
	2 Savings and temporary cash investments	43,957,854.	2	18,617,456.	
	3 Pledges and grants receivable, net	3,102,777.	3	6,891,764.	
	4 Accounts receivable, net	6,333,348.	4	3,966,830.	
	5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L				5
	6 Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions)				6
	7 Notes and loans receivable, net		7		
	8 Inventories for sale or use	418,263.	8	390,849.	
	9 Prepaid expenses and deferred charges	1,992,845.	9	2,020,517.	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 172,705,317.			
	b Less: accumulated depreciation	10b 25,992,155.			
	11 Investments - publicly traded securities	147,353,143.	10c	146,713,162.	
	12 Investments - other securities. See Part IV, line 11	163,112,052.	11	80,530,874.	
	13 Investments - program-related. See Part IV, line 11	64,283,493.	12	147,713,993.	
	14 Intangible assets		13		
	15 Other assets. See Part IV, line 11	25,500.	14	25,500.	
16 Total assets. Add lines 1 through 15 (must equal line 34)	116,154.	15	127,209.		
	432,930,715.	16	432,945,817.		
Liabilities	17 Accounts payable and accrued expenses	8,750,175.	17	7,541,980.	
	18 Grants payable		18		
	19 Deferred revenue	5,032,120.	19	5,717,595.	
	20 Tax-exempt bond liabilities		20		
	21 Escrow or custodial account liability. Complete Part IV of Schedule D	1,981,035.	21	2,016,652.	
	22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22		
	23 Secured mortgages and notes payable to unrelated third parties		23	7,175,000.	
	24 Unsecured notes and loans payable to unrelated third parties		24		
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	16,523,133.	25	25,319,574.	
	26 Total liabilities. Add lines 17 through 25	32,286,463.	26	47,770,801.	
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.				
	27 Unrestricted net assets	130,504,346.	27	126,556,867.	
	28 Temporarily restricted net assets	176,528,090.	28	166,994,917.	
	29 Permanently restricted net assets	93,611,816.	29	91,623,232.	
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.				
	30 Capital stock or trust principal, or current funds		30		
	31 Paid-in or capital surplus, or land, building, or equipment fund		31		
	32 Retained earnings, endowment, accumulated income, or other funds		32		
	33 Total net assets or fund balances	400,644,252.	33	385,175,016.	
34 Total liabilities and net assets/fund balances	432,930,715.	34	432,945,817.		

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	96,206,883.
2	Total expenses (must equal Part IX, column (A), line 25)	2	89,148,502.
3	Revenue less expenses. Subtract line 2 from line 1	3	7,058,381.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	400,644,252.
5	Other changes in net assets or fund balances (explain in Schedule O)	5	-22,527,617.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	385,175,016.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		X
2b	Were the organization's financial statements audited by an independent accountant?	X	
2c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	X	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	X	
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	X	

Form 990 (2011)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047

2011

Open to Public Inspection

Name of the organization **National Audubon Society, Inc.** Employer identification number **13-1624102**

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E.)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: _____
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 10 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h.
 - a Type I b Type II c Type III - Functionally integrated d Type III - Other
- e By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).
- f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box
- g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

	Yes	No
(i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?		
(ii) A family member of a person described in (i) above?		
(iii) A 35% controlled entity of a person described in (i) or (ii) above?		
- h Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the organization in col. (i) listed in your governing document?		(v) Did you notify the organization in col. (i) of your support?		(vi) Is the organization in col. (i) organized in the U.S.?		(vii) Amount of support
			Yes	No	Yes	No	Yes	No	
Total									

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule A (Form 990 or 990-EZ) 2011

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	80,661,418.	61,573,219.	61,373,956.	65,301,714.	67,439,007.	336,349,314.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	80,661,418.	61,573,219.	61,373,956.	65,301,714.	67,439,007.	336,349,314.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						14,759,135.
6 Public support. Subtract line 5 from line 4.						321,590,179.

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7 Amounts from line 4	80,661,418.	61,573,219.	61,373,956.	65,301,714.	67,439,007.	336,349,314.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	9,756,609.	8,410,053.	8,230,208.	12,815,847.	9,217,774.	48,430,491.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)				543,773.	1,304,999.	1,848,772.
11 Total support. Add lines 7 through 10						386,628,577.
12 Gross receipts from related activities, etc. (see instructions)					12	41,752,576.
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2011 (line 6, column (f) divided by line 11, column (f))	14	83.18	%
15 Public support percentage from 2010 Schedule A, Part II, line 14	15	84.39	%
16a 33 1/3% support test - 2011. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization			<input checked="" type="checkbox"/>
b 33 1/3% support test - 2010. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization			<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization			<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2010. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization			<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions			<input type="checkbox"/>

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support (Add lines 9, 10c, 11, and 12.)						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2010 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2010 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Schedule A, Part II, Line 10, Explanation for Other Income:

Uncollectible Management Fee - \$563,259

List Rental - 2010 = \$543,773 and 2011 = \$470,067

Insurance Recovery - \$138,850

Miscellaneous Expenses - \$97,959

Refunds -\$34,864

Multiple horizontal lines for additional entries.

SCHEDULE C
(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

For Organizations Exempt From Income Tax Under section 501(c) and section 527

2011

Department of the Treasury
Internal Revenue Service

▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**

Open to Public Inspection

▶ **See separate instructions.**

If the organization answered "Yes" to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35c (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization National Audubon Society, Inc.	Employer identification number 13-1624102
---	---

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2 Political expenditures ▶ \$ _____
- 3 Volunteer hours _____

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$ _____
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$ _____
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No
- 4a Was a correction made? Yes No
- b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$ _____
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$ _____
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ▶ \$ _____
- 4 Did the filing organization file **Form 1120-POL** for this year? Yes No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule C (Form 990 or 990-EZ) 2011

LHA

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Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A** Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals
1 a Total lobbying expenditures to influence public opinion (grass roots lobbying)			
b Total lobbying expenditures to influence a legislative body (direct lobbying)			
c Total lobbying expenditures (add lines 1a and 1b)			
d Other exempt purpose expenditures			
e Total exempt purpose expenditures (add lines 1c and 1d)			
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.			
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
Not over \$500,000	20% of the amount on line 1e.		
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
Over \$17,000,000	\$1,000,000.		
g Grassroots nontaxable amount (enter 25% of line 1f)			
h Subtract line 1g from line 1a. If zero or less, enter -0-			
i Subtract line 1f from line 1c. If zero or less, enter -0-			
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		<input type="checkbox"/> Yes	<input type="checkbox"/> No

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a Volunteers?	X		
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	X		
c Media advertisements?		X	
d Mailings to members, legislators, or the public?	X		29,153.
e Publications, or published or broadcast statements?	X		36.
f Grants to other organizations for lobbying purposes?	X		28,506.
g Direct contact with legislators, their staffs, government officials, or a legislative body?	X		186,623.
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	X		250.
i Other activities?	X		61,762.
j Total. Add lines 1c through 1i			306,330.
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X	
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a Current year	2a	
b Carryover from last year	2b	
c Total	2c	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5 Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A; and Part II-B, line 1. Also, complete this part for any additional information.

Part II-B, Line 1, Lobbying Activities:

Audubon's lobbying activities includes meeting with government officials, distributing material through various media including e-mail to the general public on environmental issues and working with outside consultants to develop strategies to influence legislation.

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**

▶ **Attach to Form 990. ▶ See separate instructions.**

OMB No. 1545-0047

2011

Open to Public Inspection

Name of the organization

National Audubon Society, Inc.

Employer identification number

13-1624102

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate contributions to (during year)		
3 Aggregate grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		<input type="checkbox"/> Yes <input type="checkbox"/> No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area

Protection of natural habitat Preservation of a certified historic structure

Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a 27
b Total acreage restricted by conservation easements	2b 3,835.16
c Number of conservation easements on a certified historic structure included in (a)	2c 0
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d 0

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ 0

4 Number of states where property subject to conservation easement is located ▶ 9

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

Yes No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ 113

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ 6,399.

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

Yes No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenues included in Form 990, Part VIII, line 1

▶ \$ 19,100.

(ii) Assets included in Form 990, Part X

▶ \$ 823,753.

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenues included in Form 990, Part VIII, line 1

▶ \$ _____

b Assets included in Form 990, Part X

▶ \$ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange programs
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIV and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21? Yes No
- b If "Yes," explain the arrangement in Part XIV.

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	162,600,351.	144,699,238.	132,089,720.	165,120,294.	
b Contributions	17,258,072.	6,315,427.	9,950,612.	6,461,148.	
c Net investment earnings, gains, and losses	-2,005,066.	21,037,468.	11,427,139.	-25,326,566.	
d Grants or scholarships	27,063.	53,180.	34,980.	227,000.	
e Other expenditures for facilities and programs	16,560,339.	4,658,602.	5,727,253.	11,792,156.	
f Administrative expenses	250,000.	4,740,000.	3,006,000.	2,146,000.	
g End of year balance	161,015,955.	162,600,351.	144,699,238.	132,089,720.	

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment 19.00 %
 - b Permanent endowment 81.00 %
 - c Temporarily restricted endowment _____ %
- The percentages in lines 2a, 2b, and 2c should equal 100%.

- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|---|-----|-------------------------------------|
| (i) unrelated organizations | | <input checked="" type="checkbox"/> |
| (ii) related organizations | | <input checked="" type="checkbox"/> |
| b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? | | <input type="checkbox"/> |

4 Describe in Part XIV the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land	1,500.	95,794,874.		95,796,374.
b Buildings		42,555,216.	14,735,790.	27,819,426.
c Leasehold improvements		23,308,366.	4,306,608.	19,001,758.
d Equipment		9,677,849.	6,868,669.	2,809,180.
e Other	12,540.	1,354,972.	81,088.	1,286,424.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				146713162.

Part VII Investments - Other Securities. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A) Alternative Investments	39,292,624.	End-of-Year Market Value
(B) Common Trust Funds	5,610,114.	End-of-Year Market Value
(C) Collective Trust Fund -		
(D) Fixed Income	63,408,644.	End-of-Year Market Value
(E) Beneficial Interest in		
(F) Charitable Trusts	39,402,611.	End-of-Year Market Value
(G)		
(H)		
(I)		
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.) ▶	147,713,993.	

Part VIII Investments - Program Related. See Form 990, Part X, line 13.

(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Col (b) must equal Form 990, Part X, col (B) line 13.) ▶		

Part IX Other Assets. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 15.) ▶	

Part X Other Liabilities. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) Pension and Other Postretirement	
(3) Benefit	19,771,464.
(4) Obligations Under Charitable	
(5) Trusts	5,548,110.
(6)	
(7)	
(8)	
(9)	
(10)	
(11)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25.) ▶	25,319,574.

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	96,206,883.
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	89,148,502.
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3	7,058,381.
4	Net unrealized gains (losses) on investments	4	-10,000,408.
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV.)	8	-12,527,209.
9	Total adjustments (net). Add lines 4 through 8	9	-22,527,617.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	10	-15,469,236.

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements	1	83,452,697.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains on investments	2a	-10000408.
b	Donated services and use of facilities	2b	58,785.
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIV.)	2d	583,813.
e	Add lines 2a through 2d	2e	-9,357,810.
3	Subtract line 2e from line 1	3	92,810,507.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	426,065.
b	Other (Describe in Part XIV.)	4b	2,970,311.
c	Add lines 4a and 4b	4c	3,396,376.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	96,206,883.

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements	1	88,987,725.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	58,785.
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIV.)	2d	583,813.
e	Add lines 2a through 2d	2e	642,598.
3	Subtract line 2e from line 1	3	88,345,127.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	426,065.
b	Other (Describe in Part XIV.)	4b	377,310.
c	Add lines 4a and 4b	4c	803,375.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	89,148,502.

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

Part II, line 9: The organization records the acquisition of easements

and sanctuaries at cost when purchased and fair market value when donated.

Part III, line 4: From time to time Audubon receives artwork relevant to our mission, such as drawings and illustrations of birds, and displays such art in various Audubon centers and sanctuaries.

Part IV, line 2b: Part X, Line 21 of the Form 990 includes \$685,869 in

Part XIV Supplemental Information (continued)

Agency Funds held for other nonprofit organizations and \$1,330,783 in funds held for employees and former employees of Audubon related to a deferred compensation plan to which funds are no longer being contributed.

Part V, line 4: The endowment funds are donor-restricted funds held in perpetuity. The Board has established budgeted spending limits for specific endowment funds 2.0%, 3.5% or 4.5% of the average of the rolling five calendar year-end market values, subject to limitations where applicable under donor restrictions or regulatory requirements. These funds are used to further the organization's goals of conservation and restoration of our natural ecosystems.

Part X, Line 2: Audubon is a Type B New York State not-for-profit membership corporation under Section 201(b) of the Not-For-Profit Corporation Law of New York State, and is exempt from federal income taxation by virtue of being an organization described in Section 501(c)3 of the Internal Revenue Code. Nevertheless, Audubon may be subject to tax on income unrelated to its exempt purpose, unless that income is otherwise excluded by the Code. The tax years ending June 30, 2009, 2010, and 2011 are still open to audit for both federal and state purposes.

Audubon recognizes the tax effects from an uncertain tax position in the financial statements only if the position is "more-likely-than-not" to be sustained if the position were to be challenged by a taxing authority. The assessment of the tax position is based solely on the technical merits of the position, without regard to the likelihood that the tax position may be challenged. Management has determined that Audubon has no certain tax positions that would require financial statement recognition or

Part XIV Supplemental Information (continued)

disclosure.

Part XI, Line 8 - Other Adjustments:

Charitable trust additions	339,557.
Pension and postretirement related changes other than net periodic costs	-10,273,765.
Change in Value of Charitable Trusts	-2,593,001.
Total to Schedule D, Part XI, Line 8	-12,527,209.

Part XII, Line 2d - Other Adjustments:

Special Event Expenses Reported in Part VIII, Line 8B	583,813.
---	----------

Part XII, Line 4b - Other Adjustments:

Royalty Expenses Reported in Part IX, Line 15	377,310.
Change in Value of Charitable Trusts	2,593,001.
Total to Schedule D, Part XII, Line 4b	2,970,311.

Part XIII, Line 2d - Other Adjustments:

Special Event Expenses Reported in Part VIII, Line 8B	583,813.
---	----------

Part XIII, Line 4b - Other Adjustments:

Royalty Expenses Reported in Part IX, Line 15	377,310.
---	----------

Part II, Line 5:

The organization has extensive policies and procedures which includes written documents explaining the proper procedures in acquiring, monitoring and enforcing said conservation easement. These policies

**SCHEDULE F
(Form 990)**

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047

2011

Open to Public
Inspection

Name of the organization: **National Audubon Society, Inc.**
Employer identification number: **13-1624102**

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? **Yes** **No**

2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
Central America and the Caribbean	0	0	Grantmaking		110,636.
South America	0	0	Grantmaking		18,110.
North America	0	0	Grantmaking		30,800.
Europe (Including Iceland & Greenland)	0	0	Investments		165,279.
Central America and the Caribbean	0	0	Investments		1,215,287.
3 a Sub-total	0	0			1,540,112.
b Total from continuation sheets to Part I	0	0			0.
c Totals (add lines 3a and 3b)	0	0			1,540,112.

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Check this box if no one recipient received more than \$5,000 Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Central America and the Caribbean	Conservation	9,750.	Cash	3,031.	Binoculars and GPS unit	Book
		Central America and the Caribbean	Conservation	9,000.	Cash	2,655.	Binoculars, bird banding equipment, and GPS unit	Book
		South America	Conservation	18,110.	Cash	0.		
		Central America and the Caribbean	Conservation	86,200.	Cash	0.		
		North America	Conservation	30,800.	Cash	0.		

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter 5

3 Enter total number of other organizations or entities 0

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* Yes No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)* Yes No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)* Yes No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* Yes No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)* Yes No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)* Yes No

Schedule F (Form 990) 2011

Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

Schedule F, Part I, Line 2: Building on our rich history and iconic brand, the National Audubon Society has launched a major initiative to follow birds across national boundaries, taking a hemispheric approach that will have a transformational effect on birds and biodiversity. Audubon values its close working relationships with our international partners, and from time to time makes grants to organizations in support of projects that advance our strategic plan. We believe careful oversight and clear deliverables aid us in building local capacity, and establishing trust to further our support of hemispheric wide conservation projects.

All of our grants to foreign entities are subject to written contracts that set forth specific deliverables, including detailed budgets for the expenditure of funds. We monitor compliance with the grant contracts through site visits, telephone calls and joint programs of work.

Audubon's foreign grants may be in the form of cash and/or equipment. Equipment (other than vehicles) is purchased by Audubon and donated to the recipient organization. Vehicles are purchased locally only after independent quotes are obtained to verify effective use of organizational funds.

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

**Supplemental Information Regarding
Fundraising or Gaming Activities**

OMB No. 1545-0047

2011

**Open To Public
Inspection**

**Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19,
or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.**

Name of the organization **National Audubon Society, Inc.** Employer identification number **13-1624102**

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- a Mail solicitations
- b Internet and email solicitations
- c Phone solicitations
- d In-person solicitations
- e Solicitation of non-government grants
- f Solicitation of government grants
- g Special fundraising events

2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? **Yes** **No**

b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
Sea Change Direct Marketing, LLC - 7409 Birch Avenue,	Fundraising Counsel		X	156,834.	98,140.	58,694.
Donor Service Group - 6715 Sunset Blvd, Los Angeles, CA	Telemarketing		X	39,525.	43,224.	-3,699.
SCA Direct - 11200 Waples Mill Road, Suite 150,	Fundraising Counsel		X	0.	20,808.	-20,808.
Edge Direct LLC - East Case, Baltimore, MD 21202	Fundraising Counsel		X	0.	587,045.	-587,045.
Integrated Direct Marketing LLC - 1250 Connecticut Avenue	Fundraising Counsel		X	0.	123,333.	-123,333.
The Stelter Company - 10435 New York Ave., Des Moines, IA	Fundraising Counsel		X	0.	6,727.	-6,727.
Total				196,359.	879,277.	-682,918.

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

AK, AZ, AR, CA, CO, CT, FL, GA, HI, IL, IN, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WV, WI

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
		CT Annual Leadership	Women in Conservation		(add col. (a) through col. (c))
		(event type)	(event type)	(total number)	
Revenue	1 Gross receipts	564,586.	321,640.	1,089,259.	1,975,485.
	2 Less: Charitable contributions	518,236.	283,130.	749,631.	1,550,997.
	3 Gross income (line 1 minus line 2)	46,350.	38,510.	339,628.	424,488.
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs	10.		24,229.	24,239.
	7 Food and beverages	49,722.	53,443.	117,692.	220,857.
	8 Entertainment	8,975.	6,654.	12,895.	28,524.
	9 Other direct expenses	75,455.	38,926.	195,812.	310,193.
	10 Direct expense summary. Add lines 4 through 9 in column (d)				(583,813)
	11 Net income summary. Combine line 3, column (d), and line 10				-159,325.

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
		1 Gross revenue			
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
7 Direct expense summary. Add lines 2 through 5 in column (d)				(_____)	
8 Net gaming income summary. Combine line 1, column d, and line 7					

9 Enter the state(s) in which the organization operates gaming activities: _____
a Is the organization licensed to operate gaming activities in each of these states? Yes No
b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? Yes No
b If "Yes," explain: _____

- 11** Does the organization operate gaming activities with nonmembers? Yes No
- 12** Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? Yes No
- 13** Indicate the percentage of gaming activity operated in:

13a		%
13b		%
- 14** Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ► _____

Address ► _____

- 15a** Does the organization have a contract with a third party from whom the organization receives gaming revenue? Yes No
- b** If "Yes," enter the amount of gaming revenue received by the organization ► \$ _____ and the amount of gaming revenue retained by the third party ► \$ _____.
- c** If "Yes," enter name and address of the third party:

Name ► _____

Address ► _____

16 Gaming manager information:

Name ► _____

Gaming manager compensation ► \$ _____

Description of services provided ► _____

- Director/officer
- Employee
- Independent contractor

17 Mandatory distributions:

- a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes No
- b** Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ _____

Part IV **Supplemental Information.** Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

Schedule G, Part I, Line 2b, List of Ten Highest Paid Fundraisers:

(i) Name of Fundraiser: Sea Change Direct Marketing, LLC

(i) Address of Fundraiser: 7409 Birch Avenue, Takoma Park, MD 20912

(i) Name of Fundraiser: Donor Service Group

(i) Address of Fundraiser: 6715 Sunset Blvd, Los Angeles, CA 90028

(i) Name of Fundraiser: SCA Direct

Part IV Supplemental Information (continued)

(i) Address of Fundraiser:

11200 Waples Mill Road, Suite 150, Fairfax, VA 22030

(i) Name of Fundraiser: Integrated Direct Marketing LLC

(i) Address of Fundraiser:

1250 Connecticut Avenue NW, #200, Washington, DC 20036

(i) Name of Fundraiser: The Stelter Company

(i) Address of Fundraiser: 10435 New York Ave., Des Moines, IA 50322

**SCHEDULE I
(Form 990)**

Department of the Treasury
Internal Revenue Service

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**

**Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.**

OMB No. 1545-0047

2011

**Open to Public
Inspection**

Name of the organization

National Audubon Society, Inc.

Employer identification number

13-1624102

Part I General Information on Grants and Assistance

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? **Yes** **No**
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Acterra: Action for a Healthy Planet - 3921 E. Bayshore Rd. - Palo Alto, CA 94303	23-7064937	501(c)3	8,000.	0.			Conservation
Altacal Audubon Society PO Box 367 Chico, CA 95927	68-0015173	501(c)3	14,416.	0.			Conservation
Amos W. Butler Audubon Society 5505 NW 66th Oklahoma City, OK 73132	23-7253434	501(c)3	16,744.	0.			Conservation
Arizona Ecumenical Council Earth Care Commission - 7227 N. 16th St., Suite 260 - Phoenix, AZ 85020	86-0170212	501(c)3	8,000.	0.			Conservation
Artist Boat 2415 Avenue K Galveston, TX 77550	56-2394277	501(c)3	8,000.	0.			Conservation
Association of Zoos and Aquariums 8403 Colesville Rd. #710 Silver Spring, MD 20910	55-0526930	501(c)3	16,320.	0.			Conservation

- 2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table **155.**
- 3** Enter total number of other organizations listed in the line 1 table **10.**

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2011)

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Atlanta Audubon Society 4055 Roswell Road Atlanta, GA 30342	58-1834323	501(c)3	48,318.	0.			Conservation
Audubon Canyon Ranch 4900 Shoreline Highway One Stinson Beach, CA 94970	94-6069140	501(c)3	25,718.	0.			Conservation
Audubon Chapter of Minneapolis PO Box 3801 Minneapolis, MN 55403	41-6029296	501(c)3	6,901.	0.			Conservation
Audubon Miami Valley P.O. Box 556 Oxford, OH 45056	31-0896392	501(c)3	8,000.	0.			Conservation
Audubon Naturalist Society of Central Atlantic - 8940 Jones Mill Rd - Chevy Chase, MD 20815	53-0233715	501(c)3	18,526.	0.			Conservation
Audubon Society of Greater Denver S Wadsworth Blvd Littleton, CO 80128	23-7063701	501(c)3	12,370.	0.			Conservation
Audubon Society of New Hampshire 84 Silk Farm Road Concord, NH 03301	02-6005322	501(c)3	11,500.	0.			Conservation
Audubon Society of Northern Virginia - 11110 Wildlife Center Dr - Reston, VA 20190	51-0246325	501(c)3	32,458.	0.			Conservation
Audubon Society of Ohio 3398 W Galbraith Road Cincinnati, OH 45239	31-6037851	501(c)3	5,190.	0.			Conservation

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Audubon Society of Portland 515 NW Cornell Rd Portland, OR 97120	93-6026088	501(c)3	34,979.	0.			Conservation
Audubon Society of Western Pennsylvania - 614 Dorseyville Road - Pittsburgh, PA 15238	25-1324559	501(c)3	50,152.	0.			Conservation
Baltimore Greenworks 115 South Chester Street Baltimore, MD 21231	11-3733700	501(c)3	8,000.	0.			Conservation
Black Bear Conservation Committee PO Box 80442 Baton Rouge, LA 70898	72-1243466	501(c)3	14,000.	0.			Conservation
Black Canyon Audubon Society Po Box 4163 Crested Butte, CO 81224	84-1557782	501(c)3	20,000.	0.			Conservation
Bronzeville/ Black Chicagoan Historical Society - 11431 S. Forrestville Ave - Chicago, IL 60628	36-4523754	501(c)3	8,000.	0.			Conservation
Bucks County Audubon Society 2877 Creamery Rd New Hope, PA 18938	23-7185488	501(c)3	30,000.	0.			Conservation
Buffalo Audubon Society 1610 Welch Rd North Java, NY 14013	16-6088768	501(c)3	23,193.	0.			Conservation
Burroughs Audubon Society of Greater Kansas City - 7300 SW West Park Road - Blue Springs, MO 64015	23-7211916	501(c)3	7,840.	0.			Conservation

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
California Institute for Biodiversity - 1660 School St. Suite 105 - Moraga, CA 94556	94-3227003	501(c)3	8,000.	0.			Conservation
Capital District Community Gardens 40 River Street Troy, NY 12180	14-1596291	501(c)3	8,000.	0.			Conservation
Cascade Pacific Resource Conservation & Development - 33630 McFarland Road - Tangent, OR 97389	93-0722979	501(c)3	8,000.	0.			Conservation
Center for Biological Diversity, Inc. - 351 California St. Suite 600 - San Francisco, CA 94104	85-0420285	501(c)3	24,000.	0.			Conservation
Chesapeake Audubon Society PO Box 3173 Baltimore, MD 21228	52-1038833	501(c)3	6,831.	0.			Conservation
Chicago Audubon Society 5801-C North Pulaski Road Chicago, IL 60646	23-7245647	501(c)3	12,075.	0.			Conservation
Chicago Wilderness Trust 8 S. Michigan Avenue, Suite 900 Chicago, IL 60603	36-4479642	501(c)3	8,000.	0.			Conservation
Choctawhatchee Audubon Society PO Box 1014 Fort Walton Beach, FL 32549	59-1915863	501(c)3	15,760.	0.			Conservation
Coalition to Restore Coastal Louisiana - 6160 Perkins Rd - Baton Rouge, LA 70808	72-1115589	501(c)3	50,500.	0.			Conservation

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Coldwater Prescribed Burn Association - 437 Anderson Lane - Red Banks, MS 38661	27-3565595	501(c)3	7,500.	0.			Conservation
The Columbus Audubon Society PO Box 141350 Columbus, OH 43214	23-7455976	501(c)3	6,841.	0.			Conservation
Commons Ford Prairie Restoration Organization - c/o Austin Parks Foundation 3532 Bee Caves Rd, Suite 115 - Austin, TX 78746	74-2648803	501(c)3	12,000.	0.			Conservation
Connecticut Audubon Society, Inc 2325 Burr Street Fairfield, CT 06824	06-0653531	501(c)3	14,974.	0.			Conservation
Conservation Collaboratives LLC 3 Dunpatrick Circle Montpelier, VT 05602	26-4112986	other	8,000.	0.			Conservation
Coos Watershed Association 63534 Kingfisher Dr. PO Box 5860 Charleston, OR 97420	93-1146207	501(c)3	9,629.	0.			Conservation
Cornell University Lab of Ornithology - 159 Sapsucker Woods Rd - Ithaca, NY 14850	15-0532082	501(c)3	25,000.	0.			Conservation
Cove Island Park Conservancy 1128 Cove Road Stamford, CT 06902	27-4156544	501(c)3	5,000.	0.			Conservation
Defenders of Wildlife Attn: Hannah Walter, 1130 17th Street Washington, DC 20036	53-0183181	501(c)3	12,500.	0.			Conservation

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Dell-Cam Farm, Inc 420 Sandy Bayou Lane Pine Bluff, AR 71603	62-1687118	other	6,000.	0.			Conservation
Detroit Audubon Society 24433 W. 9 Mile Southfield, MI 48033	38-6004962	501(c)3	15,648.	0.			Conservation
Earth Force, Inc. 2555 West 34th Avenue Denver, CO 80211	52-1830873	501(c)3	28,320.	0.			Conservation
Earth Works Institute 1413 Second St. Santa Fe, NM 87505	85-0425517	501(c)3	11,000.	0.			Conservation
Eastern Sierra Audubon Society PO Box 624 Bishop, CA 93524	95-3791369	501(c)3	10,000.	0.			Conservation
eco RI, Inc. 111 Hope Street Providence, RI 02906	26-4267223	501(c)3	8,000.	0.			Conservation
Energize Clinton County 40 N. South Street Wilmington, OH 45177	27-0255478	501(c)3	8,000.	0.			Conservation
Environmental Leadership Program PO Box 907 Greenbelt, MD 20768	04-3521791	501(c)3	8,000.	0.			Conservation
Faith in Place 70 E. Lake St. Suite 920 Chicago, IL 60601	36-4540756	501(c)3	12,500.	0.			Conservation

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Forest Preserve District of Kane County - 1996 S. Kirk Road Suite 320 - Geneva, IL 60134	38-3767396	170(b)(1)(A)(v)	8,000.	0.			Conservation
Fresno Audubon Society PO Box 9324 Fresno, CA 93791	23-7443047	501(c)3	14,100.	0.			Conservation
Friends of Kaw, Inc. 5610 W 61st Terrace Mission, KS 66202	74-2878023	501(c)3	12,500.	0.			Conservation
Friends of Land Between the Lakes 345 Maintenance Rd. Golden Pond, KY 42211	31-1086145	501(c)3	30,400.	0.			Conservation
Friends of Wolf Run Inc. 639 Cardinal Lane Lexington, KY 40503	20-2777992	501(c)3	9,680.	0.			Conservation
Get Outdoors Kentucky, LLC 6215 Deep Creek Court Prospect, KY 40059	27-2427715	other	8,000.	0.			Conservation
Global Kids Inc. 137 East 25th Street, 2nd Floor New York, NY 10010	13-3629485	501(c)3	8,000.	0.			Conservation
Golden Eagle Audubon Society PO Box 8261 Boise, ID 83707	23-7349882	501(c)3	24,788.	0.			Conservation
Golden Gate Audubon Society Inc 2530 San Pablo Ave, Suite G Berekley, CA 94702	94-6086896	501(c)3	26,213.	0.			Conservation

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Great Salt Lake Audubon Society PO Box 520867 Salt Lake City, UT 84152	23-7102723	501(c)3	7,143.	0.			Conservation
Great South Bay Audubon Society Attn: Dennis Lenz, Treasurer, 3 Iovoty Circle - East Northport, NY 11731	23-7414922	501(c)3	5,122.	0.			Conservation
Greater Ozarks Audubon Society PO Box 3231 Springfield, MO 65808	43-1730027	501(c)3	7,000.	0.			Conservation
Green Works in Kansas City 4334 McGee Street Kansas City, MO 64111	32-0195433	501(c)3	25,000.	0.			Conservation
Gullah/Geechee Angel Network 106 Green Meadow Drive Goose Creek, SC 29445	20-1727184	501(c)3	8,000.	0.			Conservation
Harmony School 909 East 2nd Street Bloomington, IN 47401	35-1554219	501(c)3	8,000.	0.			Conservation
Heartland Housing, Inc. 208 S. LaSalle St. Suite 1818 Chicago, IL 60604	36-3642952	501(c)3	8,000.	0.			Conservation
Hobart & William Smith Colleges Office of Grants, 300 Pulteney Street Geneva, NY 14456	16-0743040	501(c)3	8,000.	0.			Conservation
Houston Audubon Society 440 Wilchester Boulevard Houston, TX 77079	23-7011870	501(c)3	9,468.	0.			Conservation

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Hudson River Audubon Society of Westchester - PO Box 616 - Yonkers, NY 10703	13-3978842	501(c)3	12,000.	0.			Conservation
Imago 700 Enright Avenue Cincinnati, OH 45205	31-1077150	501(c)3	8,000.	0.			Conservation
Iowa State University 253 Bessay Hall Ames, IA 50011	42-6004224	other	8,000.	0.			Conservation
John G. Shedd Aquarium 1200 South Lake Shore Drive Chicago, IL 60605	36-2167918	501(c)3	11,000.	0.			Conservation
Kankakee School District#111 240 Warren Avenue Kankakee, IL 60901	36-6004784	170(b)(1)(A)(v)	8,000.	0.			Conservation
Klamath Basin Audubon Society PO Box 354 Klamath Falls, OR 97601	93-0830738	501(c)3	9,662.	0.			Conservation
Lahontan Audubon Society PO Box 2304 Reno, NV 89505	23-7181150	501(c)3	17,894.	0.			Conservation
Leslie Science & Nature Center 1831 Traver Rd. Ann Arbor, MI 48103	38-3497426	501(c)3	17,500.	0.			Conservation
Literacy for Environmental Justice 909 Florida Street San Francisco, CA 94110	01-0777856	501(c)3	15,000.	0.			Conservation

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Los Angeles Audubon Society PO Box 931057 Los Angeles, CA 90093	95-6093704	501(c)3	16,301.	0.			Conservation
Louisiana State University Office of Accounting Services Baton Rouge, LA 70803	72-6000848	501(c)3	20,693.	0.			Conservation
Lower MS River Conservation Committee - Linda Cook c/o May & Company, PO Box 821568 - Vicksburg, MS 39182	64-0843585	501(c)3	7,500.	0.			Conservation
Madison Audubon Society Inc. 222 S. Hamilton Street, Suite #1 Madison, WI 53703	39-1393389	501(c)3	7,433.	0.			Conservation
Madrone Audubon Society Attn: Mrs Veronica Bowers, 8050Elph Sebastopol, CA 95472	94-6172986	501(c)3	5,461.	0.			Conservation
Maine Audubon Society 20 Gilsland Farm Rd Palmouth, ME 04105	01-0248780	501(c)3	31,666.	0.			Conservation
Malama Learning Center PO Box 75467 Kapolei, HI 96707	20-0442056	501(c)3	8,000.	0.			Conservation
Maricopa Audubon Society 13585 N. 92nd Place Scottsdale, AZ 85260	86-6040458	501(c)3	6,238.	0.			Conservation
Marin Audubon Society Attn: Barbara Salzman, 48 Ardmore R Larkspur, CA 94939	94-6076664	501(c)3	8,584.	0.			Conservation

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Massachusetts Audubon Society 208 South Great Rd Lincoln, MA 01773	04-2104702	501(c)3	20,000.	0.			Conservation
Menunkatuck Audubon Society PO Box 214 Guilford, CT 06437	06-1247422	501(c)3	5,853.	0.			Conservation
Mill Creek Restoration Project 1617 Elmore Ct. Cincinnati, OH 45223	31-1388594	501(c)3	25,000.	0.			Conservation
Milwaukee Audubon Society 1015 17th Ave Grafton, WI 53024	39-1233634	501(c)3	22,034.	0.			Conservation
Monroe County Comprehensive Plan Land Authority - 1200 Truman Avenue, Suite 207 - Key West, FL 33040	59-2840258	170(b)(1)(A)(v)	67,398.	0.			Conservation
Montana Audubon Society PO Box 595 Helena, MT 59624	81-0412530	501(c)3	32,761.	0.			Conservation
Monterey Audubon Society PO Box 223702 Carmel, CA 93922	94-2397544	501(c)3	9,000.	0.			Conservation
Morro Coast Audubon Society Po Box 1507 Morro Bay, CA 93443	23-7165021	501(c)3	16,993.	0.			Conservation
National Fish & Wildlife Foundation - 162 West 56th Street Suite 405 - New York, NY 10019	52-1384139	501(c)3	15,000.	0.			Conservation

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
National Wildlife Federation South Central Regional Center, 44 East Ave, Suite 200 - Austin, TX 78701	53-0204616	501(c)3	36,413.	0.			Conservation
New Jersey Audubon Society 11 Hardscrabble Road Bernardsville, NJ 07924	22-1539642	501(c)3	30,544.	0.			Conservation
New York City Audubon Society 71 West 23 Street, Suite 1523 New York, NY 10010	13-3057954	501(c)3	39,039.	0.			Conservation
Audubon Canyon Ranch, Inc. 4900 Highway One Stinson Beach, CA 94970	94-6069140	501(c)3	1,691,462.	0.			Conservation
North American Native Research & Edu. Foundation - PO Box 39 - Pocatello, ID 83206	82-0530373	501(c)3	14,050.	0.			Conservation
North Carolina Coastal Federation 3609 Highway 24 Newport, NC 28557	58-1494098	501(c)3	15,481.	0.			Conservation
On My Mountain, Inc. 4105 Shadow Brook Ct Fairfield, CA 94534	20-1500368	other	8,000.	0.			Conservation
Palos Verde/South Bay Audubon Society - PO Box 2582 - Palos Verde,, CA 90274	91-2148859	501(c)3	17,500.	0.			Conservation
Palos Verdes Peninsula Land Conservancy - 916 Silver Spur Rd. Suite 207 - Rolling Hills Estate, CA 90274	33-0309722	501(c)3	8,000.	0.			Conservation

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Pelican Island Audubon Society PO Box 1833 Vero Beach, FL 32961	59-6197617	501(c)3	5,850.	0.			Conservation
Plains Justice 2501 Montana Ave Ste 4, PO Box 1398 Billings, MT 59103	38-3748744	501(c)3	8,000.	0.			Conservation
Plumas Audubon Society 3400 West Grand Ave Philadelphia, PA 19104	68-0212117	501(c)3	77,517.	0.			Conservation
Potomac Valley Audubon Society PO Box 578 Shepherdstown, WV 25443	55-0626891	501(c)3	5,077.	0.			Conservation
PRBO - Conservation Science Attn: Laurie Talcott, 3820 Cypress Petaluma, CA 94954	94-1594250	501(c)3	12,315.	0.			Conservation
Prescott Audubon Society Box 4156 Prescott, AZ 86302	86-0355978	501(c)3	6,000.	0.			Conservation
Project Indigenous LLC 930 North 18th Billings, MT 59101	26-2975991	other	8,000.	0.			Conservation
Prospect Park Alliance 95 Prospect Park West Brooklyn, NY 11215	11-2843763	501(c)3	104,839.	0.			Conservation
Recycle Runway 1721 Medio St. Santa Fe, NM 87501	13-4274215	other	8,000.	0.			Conservation

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Redbud Audubon Society PO Box 5780 Clearlake, CA 95422	23-7445051	501(c)3	54,318.	0.			Conservation
Richmond Audubon Society PO Box 26648 Richmond, VA 23261	54-1618162	501(c)3	5,592.	0.			Conservation
Rocky Mountain Bird Observatory PO Box 1232 Brighton, CO 80601	84-1079882	501(c)3	8,000.	0.			Conservation
Rocky Mountain College 1511 Poly Drive Billings, MT 59102	81-0235407	501(c)3	8,000.	0.			Conservation
Rogue Valley Audubon Society PO Box 8597 Medford, OR 97501	23-7304139	501(c)3	28,000.	0.			Conservation
San Diego Audubon Society 4010 Moreno Blvd Salt Lake City, CA 92117	95-6100273	501(c)3	47,672.	0.			Conservation
San Miguel Academy of Newburgh 241 Liberty St. Newburg, CT 12550	20-4717497	501(c)3	17,500.	0.			Conservation
Santa Clara Valley Audubon Society 22221 McClellan Rd Cupertino, CA 95014	94-6081420	501(c)3	10,645.	0.			Conservation
Save the Dunes Conservation Fund, Inc - 444 Barker Rd. - Michigan City, IN 46360	35-1915468	501(c)3	8,000.	0.			Conservation

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Scarborough Marsh Audubon Center 21 Gilsland Farm Rd Falmouth, ME 04015	01-0248780	501(c)3	5,600.	0.			Conservation
Sea and Sage Audubon Society c/o Nancy Kenyon, 32 Almond Tree La Irvine, CA 92612	23-7003681	501(c)3	6,930.	0.			Conservation
Seattle Audubon Society 8050 35th Ave Seattle, WA 98115	91-6009716	501(c)3	13,632.	0.			Conservation
Seavibe Foundation Attn:Jacqueline Suzanne Rose, 54 R Carmel, CA 93923	26-4648505	501(c)3	8,000.	0.			Conservation
Social and Environmental Entrepreneurs - Attn: Jennifer Hoffman, 22231 Mulholland Hwy, Suite 209 - Calabasas, CA 91302	95-4116679	501(c)3	8,000.	0.			Conservation
Sound Experience PO Box 1390 Port Townsend, WA 98368	91-6170893	501(c)3	8,000.	0.			Conservation
South Florida Audubon Society 10871 W. Clairmont Circle Tamarac, FL 33321	59-6196137	501(c)3	7,400.	0.			Conservation
South Shore Audubon Society PO Box 31 Freeport, NY 11520	23-7300504	501(c)3	5,273.	0.			Conservation
Southern Environmental Law Center 601 West Rosemary Street, Suite 220 Chapel Hill, NC 27516	52-1436778	501(c)3	8,000.	0.			Conservation

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Special School District No. 1 807 Northeast Broadway Minneapolis, MN 55413	41-0851980	170(b)(1)(A)(v)	8,000.	0.			Conservation
St Paul Audubon Society PO Box 7275 St. Paul, MN 55117	23-7024404	501(c)3	6,872.	0.			Conservation
St. Louis Audubon Society PO Box 220227 St. Louis, MO 63122	43-6052063	501(c)3	13,542.	0.			Conservation
Tahoma Audubon Society 2917 Morrison Rd West University Place, WA 98466	23-7450873	501(c)3	5,377.	0.			Conservation
Tennessee Aquarium One Broad Street Chattanooga, TN 37402	58-1837154	501(c)3	8,000.	0.			Conservation
The Big Blue & You Foundation, Inc. - 212 NE 154th Street - Miami, FL 33162	80-0249204	501(c)3	8,000.	0.			Conservation
The Keystone Center 1628 Saints John Road Keystone, CO 80435	84-0688506	501(c)3	20,800.	0.			Conservation
The Marine Science Consortium 34001 Mill Dam Road Wallops Island, VA 23337	23-1704769	501(c)3	8,000.	0.			Conservation
The Nature Conservancy 322 8th Ave New York, NY 10001	53-0242652	501(c)3	23,800.	0.			Conservation

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
The Pennsylvania State University Office of Sponsored Programs, 110 Technology Building - University Park, PA	24-6000376	170(b)(1)(A)(v)	8,000.	0.			Conservation
The Regents of the University of California - Sponsored Project Office, 2150 Shattuck Ave, Suite 313 - Berkeley, CA 94704	94-6002123	501(c)3	8,000.	0.			Conservation
The Trumpeter Swan Society 12615 County Road 9 Plymouth, MN 55441	23-7220654	501(c)3	8,000.	0.			Conservation
Thorn Creek Audubon Society Hisbiscus Circle Matteson, IL 60443	51-0149051	501(c)3	7,200.	0.			Conservation
Travis Audubon Society 3710 Cedar Street Box 5 Austin, TX 78705	74-6046937	501(c)3	19,324.	0.			Conservation
Tropical Audubon Society 5530 Sunset Dr Miami, FL 33143	59-6147345	501(c)3	17,954.	0.			Conservation
Trustees of Indiana University Office of Research Administration, 509 E 3rd St - Bloomington, IN 47404	35-6001673	501(c)3	9,332.	0.			Conservation
Tucson Audubon Society 738 N 5th Ave Tucson, AZ 85705	86-6053779	501(c)3	16,238.	0.			Conservation
U.S. Fish & Wildlife Service 733 Old Clinton Road Westbrook, CT 06498	53-0201504	501(c)3	5,000.	0.			Conservation

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
United Roots 2781 Telegraph Avenue Oakland, CA 94612	27-3457152	501(c)3	8,000.	0.			Conservation
United States Geological Survey PO Box 71362 Philadelphia, PA 19176	53-0196958	170(b)(1)(A)(v)	37,500.	0.			Conservation
University of Connecticut 3107 Horsebarn Hill Rd, Building 4 Storrs, CT 06269	06-0772160	170(b)(1)(A)(v)	18,554.	0.			Conservation
Valley Forge Audubon Society 1201 Pawlings Rd Audubon, PA 19403	23-7067359	501(c)3	18,214.	0.			Conservation
Village Earth PO Box 797 Fort Collins, CO 80522	84-1243878	501(c)3	8,000.	0.			Conservation
WARM Training Center 4835 Michigan Avenue Detroit, MI 48210	38-2412482	501(c)3	12,000.	0.			Conservation
Weminuche Audubon Society 393 Antero Drive Pagosa Spring, CO 81147	26-2841858	501(c)3	6,380.	0.			Conservation
Western Environmental Leadership League - WELL, PO Box 784 - Bozeman, MT 59771	27-1707697	501(c)3	8,000.	0.			Conservation
Wild Equity Institute PO Box 191695 San Francisco, CA 94110	27-0984775	501(c)3	8,000.	0.			Conservation

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Wild Gift C/O B. Jones & D. Knapp, PO Box 306 Sun Valley, ID 83353	82-0537401	501(c)3	8,000.	0.			Conservation
Wild South 16 Eagle Street, Suite 200 Asheville, NC 28801	56-2173810	501(c)3	8,225.	0.			Conservation
Wildlife Conservation 2300 Southern Boulevard Bronx, NY 10460	13-1740011	501(c)3	8,000.	0.			Conservation
Wildlife Information Center Inc. Lehigh Gap Nature Center, PO Box 19 Slatington, PA 18080	22-2741693	501(c)3	8,450.	0.			Conservation
Women, Food and Agriculture Network - PO Box 611 - Ames, IA 50010	27-0897403	501(c)3	17,500.	0.			Conservation
Yale School of Forestry & Environmental Studies - 195 Prospect St. - New Haven, CT 06511	06-0646973	170(b)(1)(A)(v)	8,000.	0.			Conservation

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
Stipends	3	22,978.	0.		

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Schedule I, Part I, Line 2: The program department is responsible for selecting the recipients of the grants. A grant agreement is created between National Audubon Society, Inc. and the grantee. Grantees are trained in program requirements which have clearly stated guidelines. They are required to submit financial and program reports on a timely basis and to participate in an evaluation process.

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047

2011

Open to Public Inspection

Name of the organization

National Audubon Society, Inc.

Employer identification number

13-1624102

Part I Questions Regarding Compensation

	Yes	No
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. <input type="checkbox"/> First-class or charter travel <input type="checkbox"/> Travel for companions <input type="checkbox"/> Tax indemnification and gross-up payments <input type="checkbox"/> Discretionary spending account <input type="checkbox"/> Housing allowance or residence for personal use <input type="checkbox"/> Payments for business use of personal residence <input type="checkbox"/> Health or social club dues or initiation fees <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)		
b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	
3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director. Explain in Part III. <input checked="" type="checkbox"/> Compensation committee <input type="checkbox"/> Independent compensation consultant <input checked="" type="checkbox"/> Form 990 of other organizations <input checked="" type="checkbox"/> Written employment contract <input checked="" type="checkbox"/> Compensation survey or study <input checked="" type="checkbox"/> Approval by the board or compensation committee		
4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment?	4a	X
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	X
c Participate in, or receive payment from, an equity-based compensation arrangement?	4c	X
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.		
Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.		
5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization?	5a	X
b Any related organization?	5b	X
If "Yes" to line 5a or 5b, describe in Part III.		
6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization?	6a	X
b Any related organization?	6b	X
If "Yes" to line 6a or 6b, describe in Part III.		
7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	X
8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	X
9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 David Yarnold	(i)	405,499.	54,060.	930.	17,662.	30,425.	508,576.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
2 Thomas Baptist	(i)	131,095.	0.	0.	10,980.	24,577.	166,652.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
3 Judy Braus	(i)	152,851.	0.	134,991.	12,536.	16,388.	316,766.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
4 Albert Caccese	(i)	130,625.	0.	0.	10,200.	9,247.	150,072.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
5 Christopher J. Canfield	(i)	121,639.	0.	0.	9,616.	18,776.	150,031.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
6 Graham Chisholm	(i)	142,385.	10,000.	61,297.	11,895.	24,836.	250,413.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
7 Les Corey	(i)	223,317.	0.	75.	18,128.	20,734.	262,254.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
8 Joseph DeMarco	(i)	181,652.	0.	0.	14,420.	10,302.	206,374.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
9 Patricia Douglas	(i)	147,713.	0.	0.	12,689.	25,116.	185,518.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
10 Eric Draper	(i)	116,179.	0.	20,724.	9,392.	14,541.	160,836.	20,724.
	(ii)	0.	0.	0.	0.	0.	0.	0.
11 Phil Lambert	(i)	258,940.	20,000.	0.	10,769.	12,104.	301,813.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
12 Gary Langham	(i)	116,924.	15,000.	1,563.	9,840.	23,793.	167,120.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
13 Margaret Olsen	(i)	198,459.	0.	0.	16,000.	15,848.	230,307.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
14 Glenn Olson	(i)	214,957.	0.	21,077.	17,273.	20,895.	274,202.	21,077.
	(ii)	0.	0.	0.	0.	0.	0.	0.
15 Monique M. Quinn	(i)	194,640.	0.	75.	16,154.	25,899.	236,768.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
16 Tess Present	(i)	126,421.	0.	5,075.	10,031.	9,267.	150,794.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 Marc Scollo	(i)	148,764.	0.	0.	11,683.	25,086.	185,533.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
2 David A. Seideman	(i)	141,270.	0.	0.	12,274.	24,936.	178,480.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
3 Susan Lunden	(i)	156,566.	0.	0.	3,692.	19,307.	179,565.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
4 Gregory Licciardi	(i)	136,547.	0.	43,910.	11,538.	25,618.	217,613.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
5 Andrew Roos	(i)	146,258.	0.	0.	3,467.	23,539.	173,264.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
6 Kevin Fisher	(i)	144,094.	0.	0.	5,843.	14,765.	164,702.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
7 Lindsay Maurer	(i)	136,344.	0.	0.	5,768.	24,801.	166,913.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
8 Edward Whitaker	(i)	134,670.	0.	0.	8,261.	19,024.	161,955.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
9 John Flicker	(i)	0.	0.	229,585.	0.	0.	229,585.	229,585.
	(ii)	0.	0.	0.	0.	0.	0.	0.
10	(i)							
	(ii)							
11	(i)							
	(ii)							
12	(i)							
	(ii)							
13	(i)							
	(ii)							
14	(i)							
	(ii)							
15	(i)							
	(ii)							
16	(i)							
	(ii)							

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Part I, Lines 4a-b: The following employees received a severance payment
in their 2011 W-2:

- Judy Braus	\$95,804
- Graham Chisholm	\$52,258

The organization has a Keysop Plan, which is a nonqualified deferred
compensation plan. No contributions were made to this plan during the
year. The following employees received a distribution from this plan in
their 2011 W-2:

- John Flicker	\$229,585
- Eric Draper	\$ 20,724
- Genevieve Thompson	\$ 2,013
- Glenn Olson	\$ 21,077
- Dan Taylor	\$ 10,413

Part I, Line 5: For one of the key employees the organization paid
commissions based on advertising income.

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Part I, Line 7: The bonuses to the officers, key employees, and highest compensated employees (excluding the CEO) are awarded to the top performers and are reviewed by Human Resources and senior management prior to being given out. The President/CEO is eligible for annual bonus, which is determined by the board. The organization creates a bonus pool that equates to half of the budgeted total compensation increase pool. The organization awarded bonuses to the following employees which were paid on their 2011 W-2.

David Yarnold	\$54,060
John Beavers	\$20,000
Jacquelyn Bonomo	\$ 5,000
Graham Chisholm	\$10,000
Jessica Green	\$ 7,500
Phil Lambert	\$20,000
Gary Langham	\$15,000
Lorraine Sciarra	\$ 5,000

**SCHEDULE M
(Form 990)**

Noncash Contributions

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ **Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.**
▶ **Attach to Form 990.**

Name of the organization **National Audubon Society, Inc.** Employer identification number **13-1624102**

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art	X	8	19,100.	Fair Market Value
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles	X	1	3,374.	Fair Market Value
7 Boats and planes	X	4	8,658.	Fair Market Value
8 Intellectual property				
9 Securities - Publicly traded	X	114	1,097,386.	Fair Market Value
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous				
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other	X	5	716,257.	Fair Market Value
15 Real estate - Residential				
16 Real estate - Commercial				
17 Real estate - Other				
18 Collectibles				
19 Food inventory	X	1	693.	Fair Market Value
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ (<u>FF&Equipment</u>)	X	4	22,511.	Fair Market Value
26 Other ▶ (<u>Trip</u>)	X	1	9,250.	Fair Market Value
27 Other ▶ (<u>Bird Seed</u>)	X	2	6,408.	Fair Market Value
28 Other ▶ (<u>Wine Tasting</u>)	X	1	4,166.	Fair Market Value

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement **29** **6**

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?		X
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	X	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	X	
b If "Yes," describe in Part II.		
33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

Part II Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Part I, Other Types of Property:

Herbicide

(a) Check if applicable = X

(b) Number of Contributors = 1

(c) Revenue Reported on Form 990, Part VIII \$ 2850.

(d) Method of determining revenue: Fair Market Value

Farm Supplies

(a) Check if applicable = X

(b) Number of Contributors = 1

(c) Revenue Reported on Form 990, Part VIII \$ 2206.

(d) Method of determining revenue: Fair Market Value

Supplies

(a) Check if applicable = X

(b) Number of Contributors = 2

(c) Revenue Reported on Form 990, Part VIII \$ 869.

(d) Method of determining revenue: Fair Market Value

Wood

(a) Check if applicable = X

(b) Number of Contributors = 1

(c) Revenue Reported on Form 990, Part VIII \$ 850.

(d) Method of determining revenue: Fair Market Value

Gourds

(a) Check if applicable = X

Part II Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

(b) Number of Contributors = 1

(c) Revenue Reported on Form 990, Part VIII \$ 730.

(d) Method of determining revenue: Fair Market Value

Signs

(a) Check if applicable = X

(b) Number of Contributors = 1

(c) Revenue Reported on Form 990, Part VIII \$ 580.

(d) Method of determining revenue: Fair Market Value

Binoculars

(a) Check if applicable = X

(b) Number of Contributors = 1

(c) Revenue Reported on Form 990, Part VIII \$ 550.

(d) Method of determining revenue: Fair Market Value

Postage

(a) Check if applicable = X

(b) Number of Contributors = 1

(c) Revenue Reported on Form 990, Part VIII \$ 300.

(d) Method of determining revenue: Fair Market Value

Lunch

(a) Check if applicable = X

(b) Number of Contributors = 1

(c) Revenue Reported on Form 990, Part VIII \$ 270.

(d) Method of determining revenue: Fair Market Value

Part II Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Schedule M, Part I, Column (b): The Organization is reporting the number of items contributed in Part I Column (b).

Schedule M, Line 32b: National Audubon Society engages its investment custodian, Northern trust Company, to sell various stock donations.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2011

Open to Public
Inspection

Name of the organization

National Audubon Society, Inc.

Employer identification number

13-1624102

Form 990, Part III, Line 1, Description of Organization Mission:

A powerful combination of science, education and policy expertise combine in efforts ranging from protection and restoration of local habitats to the implementation of policies that safeguard birds, other wildlife and the resources that sustain us all-in the U.S. and across the Americas.

Form 990, Part III, Line 4a, Program Service Accomplishments:

Field Conservation:

In 2012, Audubon adopted a new strategic plan with the goal of focusing and aligning Audubon's unparalleled network to meet today's unprecedented environmental challenges. Reflecting the expertise and input of staff, Chapters, board members, and other volunteers and partners, this "Roadmap for Hemispheric Conservation" will enable Audubon to deliver conservation impact at scale. The flyways traveled by migratory birds each spring and fall inspired Audubon's new model for organizational alignment. By working toward common flyway conservation goals, we can have greater impact. And by coordinating resources and expertise, we can increase our efficiency across the network.

In addition to the adoption of the strategic plan, Audubon and its unparalleled network of state offices, Chapters, Centers and Important Bird Areas integrated Science, Education and Policy in a comprehensive

Name of the organization National Audubon Society, Inc.	Employer identification number 13-1624102
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strategy to protect birds and their habitats. Field staff led volunteers and partners in hands-on restoration and stewardship of critical habitat, engaged diverse audiences in conservation action and in their communities, and promoted environmentally sound public policy. Audubon maximizes its conservation results by focusing on programming on five strategies critical for birds:

1. Putting working lands to work for birds & people: Partnering with landowners to make working lands work for birds, people, and communities.

2. Sharing our seas and shores: Protecting the vital habitat along America's coasts where people and birds intersect.

3. Saving Important Bird Areas: Identifying and protecting the most important places for birds.

4. Shaping a healthy climate and clean energy future: Reducing and mitigating the impacts of climate change and fostering a clean energy future.

5. Creating bird-friendly communities: Working with communities to improve urban habitat for birds and other wildlife.

Some of Audubon's accomplishments in Field Conservation include mobilizing more than 35,000 volunteers for rescue and recovery efforts in the Gulf following the Deepwater Horizon oil spill. These efforts were leveraged by our Policy program to help shape and push for the

Name of the organization National Audubon Society, Inc.	Employer identification number 13-1624102
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RESTORE Act. Similarly, the more than 20 years of work by our scientists in the National Petroleum Reserve - Alaska forms essential foundation for our efforts to protect more than 23 million acres that are important breeding ground for more than five million birds. Our efforts in North Carolina to cause the National Park Service to implement long-overdue plans to balance recreation and conservations have already resulted in the revival of nesting Black Skimmers, Least Terns and sea turtles.

Form 990, Part III, Line 4b, Program Service Accomplishments:

National Conservation

National Conservation Programs provided strategy, expertise and leadership for Audubon's conservation work at both national and field levels, and integrated all efforts for maximum effectiveness.

- The Science program encompassed activities such as assistance with conservation planning, ecological analysis, environmental sciences, bird migration studies and coordinated the efforts of thousands of volunteers (citizen scientists) to monitor bird populations and habitat.

- The Public Policy program employed unprecedented combination of strategies, from advancing transformational policies that reduced carbon emissions and supported well-sited green energy to leading adaptive land management practices that will mitigate the impact of sea level rise and climate change. The Policy program supported large state and multi-state efforts such as: the restoration of large iconic

Name of the organization National Audubon Society, Inc.	Employer identification number 13-1624102
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ecosystems, like the Arctic Slope in Alaska, the wetlands of the Everglades, the Mississippi River Delta and the Northeast's Long Island Sound; protection of 2,544 Important Bird Areas covering 378 million acres of public and private lands; and safeguarding common sense laws like the Clean Air Act, Clean Water Act, Endangered Species Act and the Neotropical Migratory Bird Conservation Act. Some key accomplishments of the policy group included its work on the RESTORE Act, new Dept. of Energy bird-friendly guidelines for wind siting that both protect birds and habitat fragmentation, and a victory in Arkansas that will result in a new, cleaner power plant to replace an older, dirtier plant in nearby Texas.

- The Community Conservation & Education program continued to inspire more people in more places to value and protect the natural world. Audubon Centers reached more than one million visitors. Programs like Audubon at Home, Urban Oasis and Lights Out empowered people to make bird-friendly lifestyle choices. Partnership efforts like Toyota and Audubon's TogetherGreen continues to help to diversify the environmental movement through fellowships, grants and volunteer activities.

- The International Alliances Program protected the birds and biodiversity of the Americas. Providing science, education, and policy development tools to build the conservation capacities of in-country organizations directly involved in the fate of key landscapes in Latin America and the Caribbean. Audubon collaborated with international partners to extend a web of protection throughout the Western hemisphere.

Name of the organization National Audubon Society, Inc.	Employer identification number 13-1624102
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Audubon's communications efforts included a wide range of publications and strategies to engage a broad and diverse audience in our conservation work. These include public websites, social media, email marketing, and printed materials such as AUDUBON Magazine, which reached 1.8 million readers.

Form 990, Part VI, Section A, line 6: The organization has over 400,000 members. Under the bylaws, any individual or organization approving the purposes and objectives of the National Audubon Society shall be eligible for membership. The organization has one class of members. The members elect the organization's Board of Directors at the annual meeting.

Form 990, Part VI, Section A, line 7a: The members of the organization elect the members of the Board of Directors.

Form 990, Part VI, Section B, line 11: The Form 990 is reviewed by the full Board of Directors of the National Audubon Society. The Board has assigned the Audit & Ethics Committee the responsibility of an initial review and final approval of the Form 990. Accordingly, after the Form 990 has been fully reviewed by management, it is then reviewed by the Audit & Ethics Committee before being made available electronically to the full Board of Directors. Any comments are reviewed by the Chief Financial Officer and the Audit & Ethics Committee, and changes are made if deemed necessary. After those changes are finalized, The Chief Financial Officer authorizes the tax preparer to file the Form 990 with the Internal Revenue Service.

Name of the organization National Audubon Society, Inc.	Employer identification number 13-1624102
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Form 990, Part VI, Section B, Line 12c: Audubon's conflict of interest policy covers all employees, directors and officers of the corporation. Directors, officers, and key employees are required to complete an annual questionnaire which elicits information with respect to potential conflicts. The Office of General Counsel reviews any potential conflicts identified on the questionnaire. In the event of a conflict, the conflicted individual must recuse him or herself from any part of any discussion or decision that pertains to the conflicted situation. The Audit and Ethics Committee (with the assistance of the Society's general counsel) monitors adherence to and compliance with the Society's Conflict of Interest Policy.

Form 990, Part VI, Section B, Line 15a: The Executive Committee of Audubon's Board of Directors reviews the performance and compensation of Audubon's President/CEO using independent data including comparables for similarly situated organizations. Deliberations and decisions are memorialized in writing when made. This process was carried out in both 2011 and 2012.

Form 990, Part VI, Line 17, List of States receiving copy of Form 990:
AK, AR, AZ, CA, CO, CT, IN, FL, GA, LA, IL, KS, KY, ME, MD, MA, MI, MN, MS, MO, NH, NJ, NM, NY, NC
ND, OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WV, WI, HI

Form 990, Part VI, Section C, Line 19: On Audubon's website, Audubon's Form 990, audited financial statements and annual report are available to the public. The Conflict of Interest Policy and other governing documents are made available to the public upon request.

Name of the organization National Audubon Society, Inc.	Employer identification number 13-1624102
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Form 990, Part XI, line 5, Changes in Net Assets:

Net unrealized losses on investments:	-10,000,408.
Charitable trust additions	339,557.
Pension and postretirement related changes other than net	
periodic costs	-10,273,765.
Change in Value of Charitable Trusts	-2,593,001.
Total to Form 990, Part XI, Line 5	-22,527,617.

Form 990, Part XII, Line 2C:

The organization has an Audit & Ethics Committee of the Board of Directors that assumes responsibility for oversight of the audit of its financial statements and selection of an independent accountant. This process did not change from the prior year.

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization **National Audubon Society, Inc.** Employer identification number **13-1624102**

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
National Audubon Society of Coastal Connecticut - 23-7263861, 225 Varick Street, 7th Floor, New York, NY 10014	Land holding/Conservation	Connecticut	501(c)3	7	National Audubon Society Inc.	X	
National Audubon Society of Sharon Inc. - 23-7245359, 225 Varick Street, 7th Floor, New York, NY 10014	Land holding/Conservation	Connecticut	501(c)3	7	National Audubon Society Inc.	X	
Lincoln Audubon Society - 51-0196442 225 Varick Street, 7th Floor New York, NY 10014	Land holding/Conservation	Maine	501(c)3	7	National Audubon Society Inc.	X	
The National Audubon Society of Greenwich Inc. - 23-7245358, 225 Varick Street, 7th Floor, New York, NY 10014	Land holding/Conservation	Connecticut	501(c)3	7	National Audubon Society Inc.	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity		X
b Gift, grant, or capital contribution to related organization(s)		X
c Gift, grant, or capital contribution from related organization(s)		X
d Loans or loan guarantees to or for related organization(s)		X
e Loans or loan guarantees by related organization(s)		X
f Sale of assets to related organization(s)		X
g Purchase of assets from related organization(s)		X
h Exchange of assets with related organization(s)		X
i Lease of facilities, equipment, or other assets to related organization(s)		X
j Lease of facilities, equipment, or other assets from related organization(s)		X
k Performance of services or membership or fundraising solicitations for related organization(s)		X
l Performance of services or membership or fundraising solicitations by related organization(s)		X
m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		X
n Sharing of paid employees with related organization(s)		X
o Reimbursement paid to related organization(s) for expenses		X
p Reimbursement paid by related organization(s) for expenses		X
q Other transfer of cash or property to related organization(s)		X
r Other transfer of cash or property from related organization(s)		X

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

